



# Elena Grad-Rusu

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## ● WORK EXPERIENCE

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02/2024 – CURRENT Cluj-Napoca, Romania

**ASSOCIATE PROFESSOR** FACULTY OF EUROPEAN STUDIES, BABEȘ-BOLYAI UNIVERSITY

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Courses and seminars:

International and Regional Governance

Regional Development in the EU

Project Design

Cross-border cooperation. Europe of the regions

Political communication

02/2021 – CURRENT Cluj-Napoca, Romania

**MEMBER OF THE SOCIO-ECONOMIC COUNCIL** BABEȘ-BOLYAI UNIVERSITY

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10/2020 – CURRENT Cluj-Napoca, Romania

**FSE IMAGE CENTER COORDINATOR** FACULTY OF EUROPEAN STUDIES, BABEȘ-BOLYAI UNIVERSITY

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02/2021 – 02/2024 Cluj-Napoca, Romania

**LECTURER** FACULTY OF EUROPEAN STUDIES, BABEȘ-BOLYAI UNIVERSITY

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Courses and seminars:

International and Regional Governance

Regional Development

Project Design

Cross-border cooperation. Europe of the regions

02/2019 – 02/2021 Cluj-Napoca, Romania

**UNIVERSITY TEACHING ASSISTANT** FACULTY OF EUROPEAN STUDIES, BABEȘ-BOLYAI UNIVERSITY

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10/2018 – 02/2019 Cluj-Napoca, Romania

**ASSOCIATE TEACHING ASSISTANT** FACULTY OF EUROPEAN STUDIES, BABEȘ-BOLYAI UNIVERSITY

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Teaching seminars:

■ History of European Integration;

■ Institutional communication in the EU;

■ Communication for international careers.

03/2019 – CURRENT

**MEMBER OF THE READING COMMITTEE, SYNERGIES ROUMANIE**

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10/2018 – CURRENT

**ON-LINE EDITOR, MODELLING THE NEW EUROPE**

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01/10/2017 – 31/03/2018 Cluj-Napoca, Romania

**PROJECT MANAGER** LONG WAY SRL

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Implementing European funded projects;

Search for funding sources: European, government, NGO funds;

Customer information;

Company promotion: Facebook, Mail Chimp, e-mail.

10/2014 – 10/2017 Cluj-Napoca, Romania

**PHD CANDIDATE** FACULTY OF EUROPEAN STUDIES, BABEȘ-BOLYAI UNIVERSITY

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Teaching seminars:

- Identification of financing sources;
- History of European Integration;
- The European idea;
- Institutions of the European Union.

05/2014 – 11/2015 Cluj-Napoca, Romania

**ADMINISTRATIVE OFFICER POSDRU ID 142320** FACULTY OF EUROPEAN STUDIES, BABEȘ-BOLYAI UNIVERSITY

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- Reports and timing-sheets verification;
- Communication with the target group;
- Document retrieval, verification, preparation and archiving;
- Knowledge of POSDRU legislation and instructions;
- Communication with the evaluators in order to validate the reimbursement requests;
- Collection and transmission of documentation related to the requests for reimbursement of expenses;
- Participation in the preparation of the Technical-Financial Report;
- Preparation and presentation of documents for monitoring visits.

## ● EDUCATION AND TRAINING

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10/2019 – 10/2020 Cluj-Napoca, Romania

**POSTDOCTORAL RESEARCHER** Babeș-Bolyai University

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**Level in EQF** EQF level 8

10/2014 – 10/2017 Cluj-Napoca, Romania

**PHD CANDIDATE** Paradigma Europeană Doctoral School, Faculty of European Studies, Babeș-Bolyai University

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Doctoral field: International Relations and European Studies

Responsibilities and competences:

Writing scientific research articles (7 BDI articles), participating in national and international conferences on the topic of international relations.

**Level in EQF** EQF level 8

05/2017 Cluj-Napoca, Romania

**PROJECT MANAGEMENT COURSE** Continuing Education Center, Babeș-Bolyai University

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Am absolvit cursul acreditat ANC.

Competențele dobândite: Stabilirea scopului proiectului; Stabilirea cerințelor de management integrat al proiectului; Planificarea activităților jaloanelor proiectului; Gestiunea utilizării costurilor și a resurselor operaționale pentru proiect; Realizarea comunicării în cadrul proiectului; Managementul calității proiectului.

02/2016 Cluj-Napoca, Romania

**TRAINER COURSE** Extreme Training

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Curs acreditat ANC pentru ocupația de Formator.

Competențe dobândite: Pregătirea formării; Realizarea activităților de formare; Evaluarea participanților la formare; Aplicarea metodelor și tehnicilor speciale de formare; Organizarea programelor și a stagiilor de formare; Evaluarea, revizuirea și asigurarea calității programelor și a stagiilor de formare.

2012 – 2014 Cluj-Napoca, Romania

**MASTER DEGREE - EUROPEAN AFFAIRS AND PROGRAM MANAGEMENT** Faculty of European Studies, Babeș-Bolyai University

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Negociere și procese decizionale, Comunicare de afaceri, Identificarea surselor de finanțare

**Level in EQF** EQF level 7

02/2013 – 07/2013 Cluj-Napoca, Romania

**MASTER PROGRAM DIPLOMA - EVALUATION OF REGIONAL DEVELOPMENT** Faculty of European Studies, Babeş-Bolyai University

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Dezvoltare durabilă, Marketing teritorial, Metode cantitative de evaluare, Managementul proiectelor și programelor europene

**Level in EQF** EQF level 5

2009 – 2013 Cluj-Napoca, Romania

**BACHELOR DEGREE - COMMUNICATION AND PUBLIC RELATIONS** Faculty of Political, Administrative and Communication Sciences, Babeş-Bolyai University

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Comunicare publică, Comunicare politică, Branding instituțional, Comunicare publicitară, Etică și legislație în Comunicare și Relații Publice, Metode de cercetare

**Level in EQF** EQF level 6

2009 – 2012 Cluj-Napoca, Romania

**BACHELOR DEGREE - INTERNATIONAL RELATIONS AND EUROPEAN STUDIES** Faculty of European Studies, Babeş-Bolyai University

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Managementul proiectelor europene, Construcție europeană, Teoria relațiilor internaționale, Drept comunitar, Economie internațională

**Level in EQF** EQF level 6

2009 – 2012 Cluj-Napoca, Romania

**CERTIFICATE OF GRADUATION - DEPARTMENT FOR THE TRAINING OF TEACHING STAFF - LEVEL I** Babeş-Bolyai University

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02/2019 – 06/2019 Cluj-Napoca, Romania

**CERTIFICATE OF GRADUATION - DEPARTMENT FOR THE TRAINING OF TEACHING STAFF - LEVEL II** Babeş-Bolyai University

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## ● LANGUAGE SKILLS

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Mother tongue(s): **ROMANIAN**

Other language(s):

	UNDERSTANDING		SPEAKING		WRITING
	Listening	Reading	Spoken production	Spoken interaction	
<b>ENGLISH</b>	B2	C1	C1	C1	C1
<b>FRENCH</b>	B2	B2	B2	B2	B2
<b>GERMAN</b>	A1	A1	A1	A1	A1

*Levels: A1 and A2: Basic user; B1 and B2: Independent user; C1 and C2: Proficient user*

## ● ADDITIONAL INFORMATION

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### DRIVING LICENCE

**Driving Licence:** B1

### CONFERENCES AND SEMINARS

13/05/2015 – 14/05/2015 – Institute for Economic Forecasting, București

**1. The contribution of foreign direct investments to the development of agricultural sector in Romania** International Conference "Recent Advances in Economic and Social Research"

28/05/2015 – 29/05/2015 – Alpha Institute for Multicultural Studies, Tîrgu-Mureş

**2. The Evolution of French Foreign Investments in the Romanian Economy during 2007 – 2013** International Conference "Globalization, Intercultural Dialogues and National Identity"

26/06/2015 – 27/06/2015 – Satu Mare

**3. Dinamica investițiilor străine directe în România în perioada crizei economice** International Conference "Sustainable Development in Conditions of Economic Instability"

26/06/2015 – 27/06/2015 – Satu Mare

**4. Is Romania an attractive country for foreign investors?** International Conference "Sustainable Development in Conditions of Economic Instability"

12/11/2015 – 14/11/2015 – Târgoviște

**5. Patterns of Foreign Investments in Romania – From Centralized Economy to Market Economy** Multidimensional Education&Professional Development. Ethical Values – LUMEN International Conference

03/12/2015 – 04/12/2015 – Tîrgu Mureş

**6. Required Steps for Democracy. Romania's case** International Conference "Literature, Discourse and Multicultural Dialogue"

19/05/2016 – 20/05/2016 – Tîrgu Mureş

**7. Is the French Capital a Major Player in the Post-Communist Romania's development and modernization?** International Conference "Globalization, Intercultural Dialogue and National Identity"

07/06/2017 – 10/06/2017 – Craiova

**8. How do foreign investments generate positive spillovers?** International Conference "Politics. Diplomacy. Culture"

21/03/2019 – 22/03/2019 – Cluj-Napoca

**9. Juncker's silence on enlargement – discourse analysis** International Conference "Disintegration and Integration in East-Central Europe"

24/10/2019 – 25/10/2019

**10. Was worth the risk? French foreign direct investments in Romania after 1989** International Conference: Transformation in Central-Eastern Europe 1989-2019: success & failures

28/11/2019 – 29/11/2019 – Cluj-Napoca

**11. Romanian political proposals for regional development. An overview on the projects from 2011** Special Edition of the "Disintegration and Integration in East-Central Europe" International Conference, "The current relevance of regional cooperation"

27/06/2020 – 28/06/2020 – London Centre for Interdisciplinary Research & University of Teramo

**12. Are Foreign Investments Good for the Development of Romanian Economic Environment?** International Conference on European Studies: "Critical Thinking in Critical Times"

16/09/2020 – 18/09/2020 – Babeş-Bolyai University, Cluj-Napoca

**13. Romania: First steps to stimulate the regional development in a European context** International Conference "ROMANIA – ITALIA – EUROPA. Evoluzioni storiche-Dinamiche culturali-Relazioni internazionali"

04/12/2020 – 05/12/2020 – Faculty of European Studies, Cluj-Napoca, Romania

**14. The Western Balkans within the European Commission. Discourse analysis of the President Ursula von der Leyen** International Conference "International Relations and Area Studies: Focus on Western Balkans"

17/03/2021 – 18/03/2021 – Faculty of European Studies, Cluj-Napoca, Romania

**15. First month: anticovid-19 vaccination campaign presented in Cluj-Napoca's online newspapers** International Conference Crisis Communication and Conflict Resolution  
Paula Mureşan, Elena Grad-Rusu

25/05/2021 – 28/05/2021 – Regional Science Association International - Maroc

**16. The Romanian Response to the COVID-19 Crisis: local, county or regional effort? A perspective on vaccination campaign** SMART REGIONS. Opportunities for sustainable development in the digital era  
3th WORLD CONGRESS OF THE RSAI  
Elena Grad-Rusu, Antoanela-Paula Mureşan

29/10/2021 – Faculty of European Studies, Cluj-Napoca, Romania

**17. The Opportunity of Pre-accession Funds to the EU. Comparisons between Central and Eastern Europe and the Western Balkans. Case study – lessons learned from the Romanian experience**

Roundtable: What methodological tools for the study of EU integration of the Western Balkans?

Paula Mureșan, Elena Grad-Rusu

19/11/2021 – Faculty of European Studies, Cluj-Napoca, Romania

**18. Perceptions of EU integration in North Macedonia and Albania. Interviews** Roundtable:

Perceptions of EU integration in the Western Balkans

07/04/2022 – 08/04/2022 – Faculty of European Studies, Cluj-Napoca, Romania

**19. The discourse of the President of the European Commission on the Ukrainian crisis** Crisis

Communication and Conflict Resolution International Conference

Antoanela-Paula Muresan, Elena Grad-Rusu

19/10/2022 – Faculty of European Studies, Cluj-Napoca, Romania

**20. The Western Balkans - closer or further from EU integration in the context of Ukraine's invasion?**

**Discourse analysis** Poland and Romania in the face of the emerging new international order - global and regional perspective

Antoanela-Paula Muresan, Elena Grad-Rusu

22/10/2022 – 23/10/2022 – Birkbeck, University of London / Online organised by London Centre for Interdisciplinary Research

**21. Safeguarding Sustainable Development in Romania – Focus On 2030 Agenda** International Conference on Ecocriticism and Environmental Studies

04/11/2022 – Faculty of European Studies, Cluj-Napoca, Romania

**22. Discourse analysis as a method of assessing the state of EU negotiations in the Western Balkans**

Methods of accessing EU-WB negotiations: a multidisciplinary endeavour

Antoanela-Paula Muresan, Elena Grad-Rusu

11/11/2022 – Faculty of European Studies, Cluj-Napoca, Romania

**23. How are the integration bids of the Western Balkans viewed by the European Commission?**

**Findings based on the latest Eurobarometers** The state of integration of the Western Balkans. Views from Brussels

Antoanela-Paula Muresan, Elena Grad-Rusu

29/04/2023 – 30/04/2023 – Birkbeck, University of London / Online organised by London Centre for Interdisciplinary Research

**24. Institutional Mapping of Cross-border Cooperation. INTERREG Programme at the Romanian-Hungarian Border** "Somewhere in Between: Borders and Borderlands"

International Conference

25/08/2023 – Coimbra, Portugal

**25. Crisis communication - Romanian citizens' mobilization for the Ukrainian refugees** International

Conference on Multidisciplinary Social Studies, Anthropology, Archaeology, History and Philosophy - (ICMSSAHP-2023), Research Foundation

Marius Nicolae GRAD, Elena GRAD-RUSU

11/09/2023 – Belfast, Northern Ireland / Virtual

**26. The Western Balkans Enlargement: the European Council Conclusions since the Russian Invasion in Ukraine. Document analysis** organized by University Association for Contemporary European Studies

Antoanela-Paula Muresan, Elena Grad-Rusu

20/10/2023 – Faculty of European Studies, Cluj-Napoca, Romania

**27. The State of Integration in the Western Balkans** Transference of the EU Integration Model from East-Central Europe to the Western Balkans

Antoanela-Paula Muresan, Elena Grad-Rusu

## PROJECTS

01/2023 – CURRENT

**Enhancing EU's role in consolidating local democratic resilience in Moldova and Serbia – DREMS** Jean Monnet Centre of Excellence

02/2021 – CURRENT

**Member - Researcher** PN-III-P4-ID-PCE-2020-0608, "Transference of EU Integration Model from East-Central Europe to the Western Balkans (TEAM-WB)"

11/2020 – 09/2022

**Student practice expert** Calitate și interdisciplinaritate în practica studenților Universității Babeș-Bolyai în management cultural (CIP)

Contract nr. POCU/626/6/13/132253 (COD SMIS 2014+ 132253)

11/2022 – 01/2023

**Expert** Dezvoltarea competențelor de cercetare avansată și aplicată în logica STEAM + Health

POCU/993/6/13/153310

2019 – 2021

**Expert** "Continuă studiile, integrează-te! Program Remedial organizat la Studii Europene"

104/SGU/NC/ Runda II 2019 - 2021

2019 – 2020

**Expert** "Rămâi în EDucație! Reușește și Orientează-te către Studiile Europene!"

116/SGU/PV/II 2019 - 2021

## **ORGANISATIONAL SKILLS**

**Organisational skills** Very good coordination skills;  
High ability to work under stress and deadlines;  
Methodological spirit.

## **COMMUNICATION AND INTERPERSONAL SKILLS**

**Communication and interpersonal skills** Very good communication skills acquired due to teaching activity and participation in conferences.

## **JOB-RELATED SKILLS**

### **Job-related skills**

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Very good reporting skills, drafting and verifying the correctness of the documents (as a result of the activity of administrative secretary where I have prepared financial reports and elaborated the supporting documents for the Reimbursement Requests from the project).

Very good working skills with people (skills acquired due to the teaching activity).

## **PUBLICATIONS - BDI / ERIH PLUS / ISI ARTICLES**

### **1. RUSU Elena, Foreign Investments in the Romanian political debate of the interwar period**

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Studia Europaea, no. 4/2014, pp. 71-81.

### **2. RUSU Elena, Cerevate Cristina, The new Commission's stance on enlargement and Moldova's European ambitions**

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Modelling the New Europe. On-line Journal, Issue no.13, December 2014, pp. 24 – 46.

### **3. RUSU Elena, LUNG Delia – Cristina, FDI flows in Romania before and after EU integration: a comparative approach**

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Modelling the New Europe. On-line Journal, Issue no. 14, March 2015, pp. 10 - 32.

### **4. RUSU Elena, The main Foreign Investors in the Romanian Economy. Diplomatic Reasons and Economic Facts**

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Analele Universității din Oradea, Seria Relații Internaționale și Studii Europene, 2015, pp.191-202.

### **5. LUNG Delia - Cristina, RUSU Elena, La situation économique de la Roumanie et les investissements français dans l'entre-deux-guerres**

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Synergies Roumanie, 2015, pp.117-130.

### **6. RUSU Elena, GRAD Marius Nicolae, La matérialisation de la coopération économique entre la France et la Roumanie pendant la période communiste**

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Synergies Roumanie, Groupe d'études et de recherches pour le français langue internationale (GERFLINT), nr. 11/2016.

## **7. RUSU Elena, The social impact of foreign direct investments in the host countries: challenges and opportunities**

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Analele Universității din Oradea, Seria Relații Internaționale și Studii Europene, 2016, pp. 181-187.

## **8. RUSU Elena, La transition démocratique et les investissements étrangères en Roumanie**

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Synergies Roumanie, Groupe d'études et de recherches pour le français langue internationale (GERFLINT), nr. 12/2017.

## **9. RUSU Elena, Quel rôle pour l'investissement étranger en 2018 à travers le prisme du discours du Premier ministre roumain ?**

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Synergies Roumanie, Groupe d'études et de recherches pour le français langue internationale (GERFLINT), nr. 13/2018.

## **10. Grad-Rusu Elena, Transylvania International Film Festival – analyzing how a film festival becomes the brand of a city**

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Journal of Romanian Literary Studies, no. 18/2019.

## **11. Grad-Rusu Elena, Understanding foreign direct investments spillover mechanisms in the Romanian economy**

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Research and Science Today No. 2(18)/2019.

## **12. Grad-Rusu Elena, The process of regionalization of Romania in the interwar period - the first legislative steps**

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AGORA International Journal of Juridical Sciences No. 2 (2020), pp. 115-120

## **13. GHERGHINA Marian-Sergiu, GRAD-RUSU Elena, Begin Again: Election Campaign and Own Opinions Among First-Time Voters in Romania**

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Social Science Quarterly, Vol. 102, Nr. 4, 2021 pp. 1311-1329, Impact factor:1.176.

## **14. MUREȘAN Antoanela-Paula, GRAD-RUSU Elena, L'opportunité des fonds de pré-adhésion à l'Union européenne. Comparaisons entre l'Europe centrale et orientale et les Balkans occidentaux. Étude de cas - leçons tirées de l'expérience de la Roumanie**

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Synergies Roumanie n° 16 - 2021 p. 131-143

## **15. GRAD-RUSU Elena, Juncker's silence on enlargement – Discourse analysis**

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Research and Science Today, 2022

## **16. MUREȘAN Antoanela-Paula, GRAD-RUSU Elena, Pour l'élargissement de l'Union européenne. Opinions des spécialistes macédoniens et albanais visant le processus d'adhésion et le transfert de l'expérience des pays de l'Europe centrale-orientale**

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Synergies Roumanie, n° 17, 2022, pp. 25-39.

## **17. GRAD-RUSU Elena, GRAD Marius Nicolae, Helping those in need: Civil mobilization in Romania in the context of the war in Ukraine**

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Civil Szemle, IV, special issue, 2023, pp. 169-185.

## **18. Positive aspects of Romania's investment environment. French stakeholders' perspective**

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Journal of Contemporary Central and Eastern Europe, 2024, DOI: 10.1080/25739638.2024.2317602.

## **AWARDS**

### **Awards**

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Research Excellence Award - Quality, Excellence, Transnational Mobility in Doctoral Research Project - POSDRU/187/1.5/S/155383

**Community involvement award - 2020, Babeș-Bolyai University**

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## **PAPERS PUBLISHED IN VOLUMES OF SCIENTIFIC CONFERENCES WITH ISBN**

### **1. RUSU Elena, The evolution of French Foreign Direct Investments in the Romanian economy during 2007 - 2013**

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Conference Volume "Globalization, Intercultural Dialogue and National Identity", Tîrgu-Mureş, 2015, ISBN 978-606-93692-5-8.

### **2. RUSU Elena, Dinamica investițiilor străine directe în România în perioada crizei economice**

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Conference Volume "Sustainable Development in Conditions of Economic Instability", Editura Cibernetica MC Bucureşti, ISBN 978-606-8288-18-5.

### **3. RUSU Elena, Is Romania an attractive country for foreign investors?**

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Conference Volume "Sustainable Development in Conditions of Economic Instability", Editura Cibernetica MC Bucureşti, ISBN 978-606-8288-18-5.

### **4. RUSU Elena, Required Steps for Democracy. Romania's case**

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Conference Volume Literature, Discourse and Multicultural Dialogue, Arhipelag XXI Press, Editor: Iulian Boldea, 2015, pp. 310-319; ISBN: 978-606-8624-21-1.

### **5. RUSU Elena, Is the French Capital a Major Player in the Post-Communist Romania's development and modernization?**

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Conference Volume "Globalization, Intercultural Dialogue and National Identity", Arhipelag XXI Press, Editor: Iulian Boldea, 2016, pp. 288-296, ISBN 978-606-8624-03-7.

### **6. GRAD-RUSU Elena, Romanian political proposals for regional development. An overview on the projects from 2011**

---

Conference Volume "Disintegration and Integration in East-Central Europe. The current relevance of regional cooperation", Editor Nicolae Păun, 2019, Cluj-Napoca, Presa Universitară Clujeană, ISBN 978-606-37-0818-3.

### **7. GRAD-RUSU Elena, Romania: first steps to stimulate the regional development in a European context**

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LIX nr. 2 - 2020 - Anuarul Institutului de Istorie "G. Baritiu" - SUPLIMENT  
Academia Română  
2020

### **8. MUREŞAN Antoanela-Paula, GRAD-RUSU Elena, First month: anticovid-19 vaccination campaign presented in Cluj-Napoca's online newspapers**

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Conference Volume „International Conference Crisis Communication and Conflict Resolution”, Presa Universitară Clujeană, 2021, ISBN 978-606-37-1117.

### **9. GRAD-RUSU Elena, Are Foreign Investments Good for the Development of the Romanian Economic Environment?**

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Conference Volum „Europe: Critical Thinking in Critical Times”, London Centre for Interdisciplinary Research, 2021, ISBN 978-1-9164586-9-7.

### **10. GRAD-RUSU Elena, MUREŞAN Antoanela-Paula, The Romanian response to the covid-19 crisis: local, county or regional effort? A perspective on vaccination campaign**

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Conference Volume „Smart Regions – Opportunities for sustainable development in the digital era”, 13th World Congress of the RSAI, 2021, ISBN 978-989-54216-1-9.

### **11. The Western Balkans within the European Commission. Discourse Analysis of President Ursula Von Der Leyen**

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Conference Volume "International Relations and Area Studies: Focus on Western Balkans", Presa Universitara Clujeană, 2021, ISBN: 978-606-37-1332-3



## CHAPTERS

### 1. MUREȘAN Antoanela-Paula, RUSU Elena, Despre sistemul instituțional. Comisia Europeană. Consiliul Uniunii Europene. Consiliul European. Curtea de Justiție a Uniunii Europene

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Editura Academiei Române, 2017.

### 2. RUSU Elena, Perspective și recomandări privind absorbția fondurilor europene în viziunea comisarului european Corina Crețu

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CA Publishing, 2019, Cluj-Napoca.

### 3. MUREȘAN Antoanela-Paula, GRAD-RUSU Elena, Surse de finanțare ale modernizării și europenizării învățământului românesc. Continuarea tradiției interbelice

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*100 de ani cu Lovinescu. Fascinația modernității*, Editura Presa Universitară Clujană, Cluj-Napoca, 2019.

## BOOKS

### 1. RUSU Elena, Contribuția capitalului străin la dezvoltarea României după 1989. Investițiile cu capital francez

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Institutul European, Iași, 2019.

### 2. MUREȘAN Antoanela-Paula, GRAD-RUSU Elena, Știați că... Instituțiile Uniunii Europene? Ghid informativ

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Presa Universitară Clujană, Cluj-Napoca, 2020.

### 3. Dezvoltare regională în România. Istoric, impact, reforme

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Presa Universitară Clujeană, Cluj-Napoca, 2021

## ERASMUS + MOBILITY

21/10/2019 – 26/10/2019

### Staff Mobility for Teaching

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Cardinal Stefan Wyszyński University in Warsaw, Poland

04/04/2022 – 08/04/2022

### Staff Mobility for Training

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University of Piraeus, Greece

28/05/2022 – 04/06/2022

### Staff Mobility for Training

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Instituto Politécnico de Coimbra, Portugal

15/03/2023 – 21/03/2023

### Staff Mobility for Teaching

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Western Galilee College, Akko, Israel

24/04/2023 – 28/04/2023

### Staff Mobility for Teaching

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State University of New York College at Cortland (SUNY Cortland), United States of America

18/09/2023 – 22/09/2023

### Staff Mobility for Training

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Roma Tre University, Roma, Italy